



AGENDA
FINANCE COMMITTEE MEETING
Wednesday, May 6, 2026, at 2:00 pm
138 S. Brandon Road, Fallbrook, CA 92028

*All meetings are hybrid unless otherwise noted

In accordance with California Government Code Section 54953 teleconferencing will be used for this meeting. Members of the public will be able to participate by webinar by using the following link:

<https://us02web.zoom.us/j/84454637096?pwd=He30rbvt1iorYCwOcmmlDJFu3TY2Gx.1> Meeting ID: 844 5463 7096 Passcode: 322074.

Participants will need to download the Zoom app onto their mobile device. Members of the public will also be able to participate by telephone using the following dial in information: Dial #1.669.900.6833 Meeting ID: 844 5463 7096 Passcode: 322074

Finance Committee Members - Treasurer/Chair Howard Salmon & Director Sally DeVito

1. Call to Order-

2. Public Comments – Announcement

Members of the public may address the Board regarding any item listed on the Agenda at the time the item is being considered. Members of the public attending in-person need to fill-out a "Request to Speak" card and those attending by webinar need to raise their hand at this time and identify the Agenda item they would like to speak on. The Board has a policy limiting any speaker to not more than five minutes.

3. Review of Financial Statements for March 2026

Report 1 – Balance Sheet of **March 2026**

Report 2 – Profit & Loss - **March 2026**

Report 3 – Profit & Loss Actual vs YTD Budget – **March 2026**

Report 4 – Investment Compliance Report – **March 2026**

Report 5 - Check Detail Report as of **March 2026**

Report 6 – Credit Card Statements– **March 2026**

Report 7 – Community Development Disbursement as of **March 2026**

4. Discussion Items-

- a. FY26.27 Budget Draft Review
- b. Review Reserves Policy
- c. Review Investment Policy
- d. ACH Workflow

5. Board Member Comments and Future Agenda Item-

Next Finance Committee Meeting Wednesday June 3, 2026, at 2:00 pm.

6. Adjournment-

I certify that on May 1, 2026, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of Fallbrook Regional Health District, said time being at least 24 hours in advance of the meeting. The American with Disabilities Act provides that no qualified individual with a disability shall be excluded from participation in or denied the benefits of District business. If you need assistance to participate in this meeting, please contact the Board Clerk at the District office 24 hours prior to the meeting on 760-731-9187

Raquel A Williams

Executive Assistant/Board Clerk

Fallbrook Regional Health District

Report #1 - Balance Sheet Comparison

As of March 31, 2026

	TOTAL		
	AS OF MAR 31, 2026	AS OF FEB 28, 2026 (PP)	% CHANGE
ASSETS			
Current Assets			
Bank Accounts			
Banc of California - Checking	1,588,805.65	801,529.97	98.22 %
Five Star Bank Account - 7700	250,323.22	250,323.22	0.00 %
Total Bank Accounts	\$1,839,128.87	\$1,051,853.19	74.85 %
Other Current Assets			
Interest Receivable - Foundation	1,196.88	1,031.62	16.02 %
Interest Receivable - LAIF	0.00	0.00	
Loan Receivable - FRHD Foundation	26,567.05	26,567.05	0.00 %
Prepaid Expenses	0.00	0.00	
Prepaid Insurance	9,163.62	12,218.22	(25.00 %)
Reimbursement Receivable - CDD	(1,569.02)	(1,569.02)	0.00 %
Tax Apportionment Receivable	0.00	0.00	
Total Other Current Assets	\$35,358.53	\$38,247.87	(7.55 %)
Total Current Assets	\$1,874,487.40	\$1,090,101.06	71.96 %
Fixed Assets			
Accumulated Depreciation - All Buildings	(403,845.18)	(398,995.76)	(1.22 %)
Accumulated Depreciation - Equipment	(75,746.54)	(75,283.04)	(0.62 %)
Construction in Progress	172,787.47	1,177,939.19	(85.33 %)
E. Mission Road	1,441,539.86	1,441,539.86	0.00 %
E. Mission Road - Improvements	1,698,749.59	621,825.55	173.19 %
E. Mission Road - Land	360,629.00	360,629.00	0.00 %
Total E. Mission Road	3,500,918.45	2,423,994.41	44.43 %
Equipment	85,471.17	85,471.17	0.00 %
S. Brandon Road	161,578.00	161,578.00	0.00 %
S. Brandon Road - Improvements	264,480.55	258,645.55	2.26 %
S. Brandon Road - Land	129,662.00	129,662.00	0.00 %
Total S. Brandon Road	555,720.55	549,885.55	1.06 %
Total Fixed Assets	\$3,835,305.92	\$3,763,011.52	1.92 %
Other Assets			
California Class	1,491,208.65	1,486,543.33	0.31 %
CalTrust - Liquidity Fund	1,424,807.32	1,420,274.72	0.32 %
CalTrust - Medium Term Fund	5,275,847.94	5,305,799.17	(0.56 %)
LAIF	390,041.11	390,041.11	0.00 %
Note Receivable - East Alvarado Street	0.00	0.00	
Total Other Assets	\$8,581,905.02	\$8,602,658.33	(0.24 %)
TOTAL ASSETS	\$14,291,698.34	\$13,455,770.91	6.21 %

Fallbrook Regional Health District

Report #1 - Balance Sheet Comparison

As of March 31, 2026

	TOTAL		
	AS OF MAR 31, 2026	AS OF FEB 28, 2026 (PP)	% CHANGE
LIABILITIES AND EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
Accounts Payable (A/P)	36,340.08	20,828.46	74.47 %
Total Accounts Payable	\$36,340.08	\$20,828.46	74.47 %
Credit Cards			
Columbia Bank-CC-7117			
	0.00	0.00	
Five Star Bank - CC			
	0.00	0.00	
Total Credit Cards	\$0.00	\$0.00	0.00%
Other Current Liabilities			
Payroll - Tax Payable			
	9,927.10	10,798.49	(8.07 %)
Payroll - Vacation & Sick Payable			
	55,437.96	43,207.56	28.31 %
Payroll - Wages Payable			
	26,535.89	49,714.76	(46.62 %)
Refundable Deposits - Rental Security			
	480.00	480.00	0.00 %
Simple IRA Plan - Payable			
	1,034.95	1,303.93	(20.63 %)
Total Other Current Liabilities	\$93,415.90	\$105,504.74	(11.46 %)
Total Current Liabilities	\$129,755.98	\$126,333.20	2.71 %
Total Liabilities	\$129,755.98	\$126,333.20	2.71 %
Equity			
Community Development Disbursement			
	8,391,943.70	8,391,943.70	0.00 %
Opening balance equity			
	0.00	0.00	
Retained Earnings			
	0.00	0.00	
Unrestricted Operations Fund			
	4,701,354.80	4,701,354.80	0.00 %
Net Income			
	1,068,643.86	236,139.21	352.55 %
Total Equity	\$14,161,942.36	\$13,329,437.71	6.25 %
TOTAL LIABILITIES AND EQUITY	\$14,291,698.34	\$13,455,770.91	6.21 %

Fallbrook Regional Health District

Report #2 - Profit and Loss and YTD

March 2026

	TOTAL	
	MAR 2026	JUL 2025 - MAR 2026 (YTD)
Income		
Interest Income - Foundation	165.26	483.34
Property Tax Revenue	981,693.09	2,629,789.35
Rental Income	800.00	8,154.29
Wellness Center Income - Event/Space Rental		425.00
Total Income	\$982,658.35	\$2,638,851.98
GROSS PROFIT	\$982,658.35	\$2,638,851.98
Expenses		
Advertising & Promotions	386.98	17,049.40
Auto Expenses	11.20	3,357.90
Community Health Contracts		
Boys & Girls Club of North County - TP		28,467.60
Boys & Girls Club of North County - WS		19,539.00
D'Vine Path		43,875.00
Fallbrook Food Pantry		195,000.00
Fallbrook Senior Citizens		22,500.00
Foundation for Senior Care		42,750.00
Reins Therapeutic Horsemanship Program		20,250.00
San Diego Children's Discovery Museum		13,500.00
The Center for Senior Wellbeing		32,625.00
Voices for Children		10,125.00
Youth Fitness Grants		
Bonsall/Fallbrook Little League		5,000.00
Boys & Girls Club North County - Soccer		5,000.00
Fallbrook Band Boosters		5,000.00
Fallbrook Girls Softball		5,000.00
Total Youth Fitness Grants		20,000.00
Total Community Health Contracts		448,631.60
District Direct Care Services		
District Sponsored Events		33.82
Health Services & Clinics	6,192.20	151,037.67
Total District Direct Care Services	6,192.20	151,071.49
Dues & Subscriptions	233.53	20,817.00
Education & Conferences	3,171.24	71,995.44
Equipment Lease	1,592.55	14,564.82
General Insurance	2,747.80	23,129.02
IT Services	600.00	5,400.00

Fallbrook Regional Health District

Report #2 - Profit and Loss and YTD

March 2026

	TOTAL	
	MAR 2026	JUL 2025 - MAR 2026 (YTD)
Legal & Accounting services		
Accounting	1,500.00	29,500.00
Independent Audit		15,500.00
Legal	4,103.50	38,399.07
Total Legal & Accounting services	5,603.50	83,399.07
Medical Records Expense	3,039.21	23,822.15
Meeting Expenses	355.16	3,244.62
Office Expenses		
General Office Expenses	375.11	2,473.84
Maintenance & Repairs	4,709.92	61,561.83
Office Equipment & Fixtures		2,424.55
Office Supplies	1,294.90	6,447.50
Postage & Shipping		437.03
Software & Website	4,611.69	36,932.30
Total Office Expenses	10,991.62	110,277.05
Other Tax and Licenses		(266.58)
Payroll Expenses		
Board Stipends	2,315.25	16,317.00
Employee Benefits	12,894.23	110,983.60
Payroll Processing Fees	347.93	3,630.92
Payroll Taxes	5,781.49	51,087.59
Salaries	49,756.82	627,353.47
Simple IRA Match	921.57	15,015.90
Vacation & Sick Leave	12,230.40	2,919.52
Workers Compensation	306.80	3,244.20
Total Payroll Expenses	84,554.49	830,552.20
Property Management Fees		600.00
Utilities		
Cell Phones	321.42	3,798.85
General Utilities	2,567.34	26,574.02
Internet/Telephone	1,737.49	11,726.61
Total Utilities	4,626.25	42,099.48
Total Expenses	\$124,105.73	\$1,849,744.66
NET OPERATING INCOME	\$858,552.62	\$789,107.32
Other Income		
Credit Card Rebate	18.26	99.39
Grants - Other Income		100,000.00
Interest/Dividend Income	27,238.84	249,227.81
Unrealized Gain/Loss - LAIF		(485.81)

Fallbrook Regional Health District

Report #2 - Profit and Loss and YTD

March 2026

	TOTAL	
	MAR 2026	JUL 2025 - MAR 2026 (YTD)
Unrealized Gain/Loss CalTrust - Medium Term	(47,992.15)	(21,488.57)
Total Other Income	\$ (20,735.05)	\$327,352.82
Other Expenses		
Depreciation Expense		
Depreciation Expense - Brandon Road	1,108.42	9,975.78
Depreciation Expense - Mission Road	4,204.50	37,840.50
Total Depreciation Expense	5,312.92	47,816.28
Total Other Expenses	\$5,312.92	\$47,816.28
NET OTHER INCOME	\$ (26,047.97)	\$279,536.54
NET INCOME	\$832,504.65	\$1,068,643.86

Fallbrook Regional Health District
Report #3 - Profit & Loss Actual vs Operating Plan FY 25 - 26 - District
 July 2025 - March 2026

	Administrative				Wellness Center				TOTAL			
	Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget
1 Income												
2 Interest Income - Foundation	483.34		483.34				0.00		483.34	0.00	483.34	
3 Program Fees			0.00			3,750.00	(3,750.00)	0.00%	0.00	3,750.00	(3,750.00)	0.00%
4 Property Tax Revenue	2,629,789.35	2,652,461.49	(22,672.14)	99.15%			0.00		2,629,789.35	2,652,461.49	(22,672.14)	99.15%
5 Rental Income	7,279.29	6,120.00	1,159.29	118.94%	875.00		875.00		8,154.29	6,120.00	2,034.29	133.24%
6 Wellness Center Income - Event/Space Rental		2,250.00	(2,250.00)	0.00%	425.00	2,250.00	(1,825.00)	18.89%	425.00	4,500.00	(4,075.00)	9.44%
7 Total Income	\$ 2,637,551.98	\$ 2,660,831.49	\$ (23,279.51)	99.13%	\$ 1,300.00	\$ 6,000.00	\$ (4,700.00)	21.67%	\$ 2,638,851.98	\$ 2,666,831.49	\$ (27,979.51)	98.95%
8 Gross Profit	\$ 2,637,551.98	\$ 2,660,831.49	\$ (23,279.51)	99.13%	\$ 1,300.00	\$ 6,000.00	\$ (4,700.00)	21.67%	\$ 2,638,851.98	\$ 2,666,831.49	\$ (27,979.51)	98.95%
9 Expenses												
10 Advertising & Promotions	5,020.30	1,125.00	3,895.30	446.25%	12,029.10	8,750.00	3,279.10	137.48%	17,049.40	9,875.00	7,174.40	172.65%
11 Auto Expenses	3,100.10	1,176.21	1,923.89	263.57%	257.80	675.00	(417.20)	38.19%	3,357.90	1,851.21	1,506.69	181.39%
12 Community Health Contracts			0.00				0.00		0.00	0.00	0.00	
13 Boys & Girls Club of North County - TP	28,467.60	28,467.60	0.00	100.00%			0.00		28,467.60	28,467.60	0.00	100.00%
14 Boys & Girls Club of North County - WS	19,539.00	19,539.00	0.00	100.00%			0.00		19,539.00	19,539.00	0.00	100.00%
15 D'Vine Path	43,875.00	43,875.00	0.00	100.00%			0.00		43,875.00	43,875.00	0.00	100.00%
16 Fallbrook Food Pantry	195,000.00	75,000.00	120,000.00	260.00%			0.00		195,000.00	75,000.00	120,000.00	260.00%
17 Fallbrook Senior Citizens	22,500.00	33,750.00	(11,250.00)	66.67%			0.00		22,500.00	33,750.00	(11,250.00)	66.67%
18 Foundation for Senior Care	42,750.00	64,125.00	(21,375.00)	66.67%			0.00		42,750.00	64,125.00	(21,375.00)	66.67%
19 NC Fire JPA (Ambulance)		200,000.00	(200,000.00)	0.00%			0.00		0.00	200,000.00	(200,000.00)	0.00%
20 Reins Therapeutic Horsemanship Program	20,250.00	20,250.00	0.00	100.00%			0.00		20,250.00	20,250.00	0.00	100.00%
21 San Diego Children's Discovery Museum	13,500.00	13,500.00	0.00	100.00%			0.00		13,500.00	13,500.00	0.00	100.00%
22 The Center for Senior Wellbeing	32,625.00		32,625.00				0.00		32,625.00	0.00	32,625.00	
23 Voices for Children	10,125.00	10,125.00	0.00	100.00%			0.00		10,125.00	10,125.00	0.00	100.00%
24 Youth Fitness Grants			0.00				0.00		0.00	0.00	0.00	
25 Bonsall/Fallbrook Little League	5,000.00	5,000.00	0.00	100.00%			0.00		5,000.00	5,000.00	0.00	100.00%
26 Boys & Girls Club North County - Soccer	5,000.00	5,000.00	0.00	100.00%			0.00		5,000.00	5,000.00	0.00	100.00%
27 Fallbrook Band Boosters	5,000.00	5,000.00	0.00	100.00%			0.00		5,000.00	5,000.00	0.00	100.00%
28 Fallbrook Girls Softball	5,000.00	5,000.00	0.00	100.00%			0.00		5,000.00	5,000.00	0.00	100.00%
29 Total Youth Fitness Grants	\$ 20,000.00	\$ 20,000.00	\$ -	100.00%	\$ -	\$ -	\$ -	-	\$ 20,000.00	\$ 20,000.00	\$ -	100.00%
30 Total Community Health Contracts	\$ 448,631.60	\$ 528,631.60	\$ (80,000.00)	84.87%	\$ -	\$ -	\$ -	-	\$ 448,631.60	\$ 528,631.60	\$ (80,000.00)	84.87%
31 District Direct Care Services			0.00				0.00		0.00	0.00	0.00	
32 District Sponsored Events		0.00	0.00		33.82	10,000.00	(9,966.18)	0.34%	33.82	10,000.00	(9,966.18)	0.34%
33 Health Services & Clinics		375,000.03	(375,000.03)	0.00%	151,037.67	154,604.97	(3,567.30)	97.69%	151,037.67	529,605.00	(378,567.33)	28.52%
34 Total District Direct Care Services	\$ -	\$ 375,000.03	\$ (375,000.03)	0.00%	\$ 151,071.49	\$ 164,604.97	\$ (13,533.48)	91.78%	\$ 151,071.49	\$ 539,605.00	\$ (388,533.51)	28.00%
35 Dues & Subscriptions	19,494.00	18,700.00	794.00	104.25%	1,323.00	2,525.00	(1,202.00)	52.40%	20,817.00	21,225.00	(408.00)	98.08%
36 Education & Conferences	56,188.22	58,685.93	(2,497.71)	95.74%	15,807.22	28,956.65	(13,149.43)	54.59%	71,995.44	87,642.58	(15,647.14)	82.15%
37 Equipment Lease	7,282.43	7,166.52	115.91	101.62%	7,282.39	7,166.43	115.96	101.62%	14,564.82	14,332.95	231.87	101.62%
38 General Election		0.00	0.00				0.00		0.00	0.00	0.00	
39 General Insurance	10,763.92	12,015.00	(1,251.08)	89.59%	12,365.10	12,015.00	350.10	102.91%	23,129.02	24,030.00	(900.98)	96.25%
40 IT Services	2,700.00	3,150.00	(450.00)	85.71%	2,700.00	3,150.00	(450.00)	85.71%	5,400.00	6,300.00	(900.00)	85.71%
41 Legal & Accounting services			0.00				0.00		0.00	0.00	0.00	
42 Accounting	29,500.00	31,500.00	(2,000.00)	93.65%			0.00		29,500.00	31,500.00	(2,000.00)	93.65%
43 Independent Audit	15,500.00	18,500.00	(3,000.00)	83.78%			0.00		15,500.00	18,500.00	(3,000.00)	83.78%

44	Legal	33,762.36	49,500.00	(15,737.64)	68.21%	4,636.71	0.00	4,636.71		38,399.07	49,500.00	(11,100.93)	77.57%
45	Total Legal & Accounting services	\$ 78,762.36	\$ 99,500.00	\$ (20,737.64)	79.16%	\$ 4,636.71	\$ -	\$ 4,636.71		\$ 83,399.07	\$ 99,500.00	\$ (16,100.93)	83.82%
46	Medical Records Expense	23,822.15	35,200.00	(11,377.85)	67.68%			0.00		23,822.15	35,200.00	(11,377.85)	67.68%
47	Meeting Expenses	2,348.61	2,350.00	(1.39)	99.94%	896.01	450.00	446.01	199.11%	3,244.62	2,800.00	444.62	115.88%
48	Office Expenses			0.00				0.00		0.00	0.00	0.00	
49	General Office Expenses	1,771.42	2,525.00	(753.58)	70.16%	702.42	2,025.00	(1,322.58)	34.69%	2,473.84	4,550.00	(2,076.16)	54.37%
50	Maintenance & Repairs	34,266.24	23,234.05	11,032.19	147.48%	27,295.59	28,124.25	(828.66)	97.05%	61,561.83	51,358.30	10,203.53	119.87%
51	Office Equipment & Fixtures	2,424.55		2,424.55			0.00	0.00		2,424.55	0.00	2,424.55	
52	Office Supplies	3,852.76	3,375.00	477.76	114.16%	2,594.74	3,600.00	(1,005.26)	72.08%	6,447.50	6,975.00	(527.50)	92.44%
53	Postage & Shipping	437.03	809.64	(372.61)	53.98%		115.00	(115.00)	0.00%	437.03	924.64	(487.61)	47.26%
54	Software & Website	11,300.44	15,382.27	(4,081.83)	73.46%	25,631.86	16,782.50	8,849.36	152.73%	36,932.30	32,164.77	4,767.53	114.82%
55	Total Office Expenses	\$ 54,052.44	\$ 45,325.96	\$ 8,726.48	119.25%	\$ 56,224.61	\$ 50,646.75	\$ 5,577.86	111.01%	\$ 110,277.05	\$ 95,972.71	\$ 14,304.34	114.90%
56	Other Tax and Licenses	(266.58)		(266.58)				0.00		(266.58)	0.00	(266.58)	
57	Payroll Expenses			0.00				0.00		0.00	0.00	0.00	
58	Board Stipends	16,317.00	19,845.00	(3,528.00)	82.22%			0.00		16,317.00	19,845.00	(3,528.00)	82.22%
59	Employee Benefits	44,969.65	38,423.14	6,546.51	117.04%	66,013.95	54,000.00	12,013.95	122.25%	110,983.60	92,423.14	18,560.46	120.08%
60	Payroll Processing Fees	1,815.46	1,611.90	203.56	112.63%	1,815.46	1,074.60	740.86	168.94%	3,630.92	2,686.50	944.42	135.15%
61	Payroll Taxes	34,694.06	35,731.68	(1,037.62)	97.10%	16,393.53	16,078.29	315.24	101.96%	51,087.59	51,809.97	(722.38)	98.61%
62	Salaries	445,003.49	446,646.27	(1,642.78)	99.63%	182,349.98	200,979.03	(18,629.05)	90.73%	627,353.47	647,625.30	(20,271.83)	96.87%
63	Simple IRA Match	9,498.09	13,399.38	(3,901.29)	70.88%	5,517.81	22,857.26	(17,339.45)	24.14%	15,015.90	36,256.64	(21,240.74)	41.42%
64	Vacation & Sick Leave	2,254.99		2,254.99		664.53	0.00	664.53		2,919.52	0.00	2,919.52	
65	Workers Compensation	1,863.60	13,500.00	(11,636.40)	13.80%	1,380.60	13,410.00	(12,029.40)	10.30%	3,244.20	26,910.00	(23,665.80)	12.06%
66	Total Payroll Expenses	\$ 556,416.34	\$ 569,157.37	\$ (12,741.03)	97.76%	\$ 274,135.86	\$ 308,399.18	\$ (34,263.32)	88.89%	\$ 830,552.20	\$ 877,556.55	\$ (47,004.35)	94.64%
67	Property Management Fees	600.00	750.00	(150.00)	80.00%			0.00		600.00	750.00	(150.00)	80.00%
68	Utilities			0.00				0.00		0.00	0.00	0.00	
69	Cell Phones	2,215.29	1,800.00	415.29	123.07%	1,583.56	1,350.00	233.56	117.30%	3,798.85	3,150.00	648.85	120.60%
70	General Utilities	10,496.20	12,024.44	(1,528.24)	87.29%	16,077.82	20,200.00	(4,122.18)	79.59%	26,574.02	32,224.44	(5,650.42)	82.47%
71	Internet/Telephone	5,848.88	5,490.54	358.34	106.53%	5,877.73	4,725.00	1,152.73	124.40%	11,726.61	10,215.54	1,511.07	114.79%
72	Total Utilities	\$ 18,560.37	\$ 19,314.98	\$ (754.61)	96.09%	\$ 23,539.11	\$ 26,275.00	\$ (2,735.89)	89.59%	\$ 42,099.48	\$ 45,589.98	\$ (3,490.50)	92.34%
73	Total Expenses	\$ 1,287,476.26	\$ 1,777,248.60	\$ (489,772.34)	72.44%	\$ 562,268.40	\$ 613,613.98	\$ (51,345.58)	91.63%	\$ 1,849,744.66	\$ 2,390,862.58	\$ (541,117.92)	77.37%
74	Net Operating Income	\$ 1,350,075.72	\$ 883,582.89	\$ 466,492.83	152.80%	\$ (560,968.40)	\$ (607,613.98)	\$ 46,645.58	92.32%	\$ 789,107.32	\$ 275,968.91	\$ 513,138.41	285.94%
75	Other Income												
76	Credit Card Rebate	81.13		81.13		18.26		18.26		99.39	0.00	99.39	
77	Grants - Other Income	100,000.00		100,000.00				0.00		100,000.00	0.00	100,000.00	
78	Interest/Dividend Income	249,227.81	0.00	249,227.81				0.00		249,227.81	0.00	249,227.81	
79	Unrealized Gain/Loss - LAIF	(485.81)		(485.81)				0.00		(485.81)	0.00	(485.81)	
80	Unrealized Gain/Loss CalTrust - Medium Term	(21,488.57)		(21,488.57)				0.00		(21,488.57)	0.00	(21,488.57)	
81	Total Other Income	\$ 327,334.56	\$ -	\$ 327,334.56		\$ 18.26	\$ -	\$ 18.26		\$ 327,352.82	\$ -	\$ 327,352.82	
82	Other Expenses												
83	Depreciation Expense			0.00				0.00		0.00	0.00	0.00	
84	Depreciation Expense - Brandon Road	9,975.78		9,975.78				0.00		9,975.78	0.00	9,975.78	
85	Depreciation Expense - Mission Road			0.00		37,840.50		37,840.50		37,840.50	0.00	37,840.50	
86	Total Depreciation Expense	\$ 9,975.78	\$ -	\$ 9,975.78		\$ 37,840.50	\$ -	\$ 37,840.50		\$ 47,816.28	\$ -	\$ 47,816.28	
87	Total Other Expenses	\$ 9,975.78	\$ -	\$ 9,975.78		\$ 37,840.50	\$ -	\$ 37,840.50		\$ 47,816.28	\$ -	\$ 47,816.28	
88	Net Other Income	\$ 317,358.78	\$ -	\$ 317,358.78		\$ (37,822.24)	\$ -	\$ (37,822.24)		\$ 279,536.54	\$ -	\$ 279,536.54	
89	Net Income	\$ 1,667,434.50	\$ 883,582.89	\$ 783,851.61	188.71%	\$ (598,790.64)	\$ (607,613.98)	\$ 8,823.34	98.55%	\$ 1,068,643.86	\$ 275,968.91	\$ 792,674.95	387.23%

INVESTMENT COMPLIANCE REPORT

This report is provided in compliance with Section 53646 of the California Government Code and aligns with best practice recommendations outlined in the Local Agency Investment Guidelines (LAIG).

LOCAL AGENCY INVESTMENT FUND (LAIF)

Through the Pooled Money Investment Account (PMIA), the State Treasurer invests taxpayers' money to manage the State's cash flow and strengthen the financial security of local governmental entities. PMIA policy sets as primary investment objectives safety, liquidity and yield.

As of March 31, 2026, the District's balance was \$390,041.11. This represents 4.54% of the District's investment portfolio. The Average Monthly Effective Yield for the month of March, 2026 was 3.826%. In March 2026, the District reported \$0.00 in quarterly earnings.

As of March 31, 2026, the PMIA's holdings include US Treasury Securities, Federal Agency Debentures and Discount Notes, along with CDs and Commercial Paper.

CalTRUST

The CalTRUST Board works closely with the investment manager, State Street Global Advisors, to ensure that public dollars are managed securely and efficiently and are in full compliance with California Law. The primary objective is to safeguard the preservation of principal.

The District is invested in two CalTRUST Funds: Medium Term Fund and Liquidity Fund. As of March 31, 2026, the District's closing Net Asset Value was \$6,700,655.26. This represents 78.08% of the District's investment portfolio.

In March, 2026, the District earned \$22,573.52 in dividend income and reported \$47,992.15 in unrealized losses. The One Year Yield on the Medium-Term Fund was 4.04% and the One Year Yield on the Liquidity Fund was 4.23%.

As of March 31, 2026, CalTRUST's holdings include US Treasury Securities, Investment Grade Corporates, Commercial Paper and CD's.

California CLASS

The California Cooperative Liquid Assets Securities System (California CLASS) is a pooled investment option that invests in high-quality, short-to-medium-term securities that prioritize principal preservation. The California CLASS management has appointed Public Trust Advisors, LLC to serve as the Investment Advisor and Administrator. As of March 31, 2026, the District's balance was \$1,491,208.65. This represents 17.38% of the District's investment portfolio. In March, 2026, the District reported \$4,665.32 in earnings. The 30-day average yield was 3.6955%.

As of March 31, 2026, California CLASS's holdings include US Treasury Securities, Federal Agency Securities, and CD's.

The investments of the District are in compliance with the District's 2025-2026 Investment Policy. The balances in the District's investment accounts give the District the ability to meet its expenditure requirements for the next twelve (12) months.



Local Agency Investment Fund
P.O. Box 942809
Sacramento, CA 94209-0001
(916) 653-3001

April 02, 2026

[LAIF Home](#)
[PMIA Average Monthly Yields](#)

FALLBROOK REGIONAL HEALTH DISTRICT

DISTRICT ADMINISTRATOR
138 SOUTH BRANDON ROAD
FALLBROOK, CA 92028

[Tran Type Definitions](#)

Account Number: [REDACTED]

March 2026 Statement

Account Summary

Total Deposit:	0.00	Beginning Balance:	390,041.11
Total Withdrawal:	0.00	Ending Balance:	390,041.11



CaITRUST
 PO Box 2709
 Granite Bay, CA 95746
 www.caltrust.org
 Email: admin@caltrust.org
 Fax: 402-963-9094
 Phone: 833-CALTRUST (225-8787)

Investment Account Summary

03/01/2026 through 03/31/2026

SUMMARY OF INVESTMENTS

Fund	Account Number	Total Shares Owned	Net Asset Value per Share on Mar 31 (\$)	Value on Mar 31 (\$)	Average Cost Amount (\$)	Cumulative Change in Value (\$)
FALLBROOK REGIONAL HEALTH DISTRICT						
CalTRUST Medium Term Fund	[REDACTED]	535,075.856	9.86	5,275,847.94	5,352,883.77	(77,035.83)
CalTRUST Liquidity Fund	[REDACTED]	1,424,807.320	1.00	1,424,807.32	1,424,807.32	0.00
Portfolios Total value as of 03/31/2026				6,700,655.26		

DETAIL OF TRANSACTION ACTIVITY

Activity Description	Activity Date	Amount (\$)	Amount in Shares	Balance in Shares	Price per Share (\$)	Balance (\$)	Average Cost Amt (\$)	Realized Gain/(Loss) (\$)
		FALLBROOK REGIONAL HEALTH DISTRICT			Account Number: [REDACTED]			
CalTRUST Medium Term Fund								
Beginning Balance	03/01/2026			533,246.148	9.95	5,305,799.17		
Accrual Income Div Reinvestment	03/31/2026	18,040.92	1,829.708	535,075.856	9.86	5,275,847.94	0.00	0.00
Change in Value						(47,992.15)		
Closing Balance as of	Mar 31			535,075.856	9.86	5,275,847.94		
		FALLBROOK REGIONAL HEALTH DISTRICT			Account Number: [REDACTED]			
CalTRUST Liquidity Fund								
Beginning Balance	03/01/2026			1,420,274.720	1.00	1,420,274.72		
Accrual Income Div Reinvestment	03/31/2026	4,532.60	4,532.600	1,424,807.320	1.00	1,424,807.32	0.00	0.00
Change in Value						0.00		
Closing Balance as of	Mar 31			1,424,807.320	1.00	1,424,807.32		

Please note that this information should not be construed as tax advice and it is recommended that you consult with a tax professional regarding your account.



Summary Statement

March 31, 2026

Page 1 of 3

Investor ID: [REDACTED]

0000079-0000359 PDF 928179

Fallbrook Regional Health District
138 South Brandon Road
Fallbrook, CA 92028

California CLASS

California CLASS

Average Monthly Yield: 3.6955%

		Beginning Balance	Contributions	Withdrawals	Income Earned	Income Earned YTD	Average Daily Balance	Month End Balance
[REDACTED]	FRHD_CLASS_Prime	1,486,543.33	0.00	0.00	4,665.32	13,667.78	1,486,693.82	1,491,208.65
TOTAL		1,486,543.33	0.00	0.00	4,665.32	13,667.78	1,486,693.82	1,491,208.65



Account Statement

March 31, 2026

Page 2 of 3

Account Number: [REDACTED]

FRHD_CLASS_Prime

Account Summary

Average Monthly Yield: 3.6955%

	Beginning Balance	Contributions	Withdrawals	Income Earned	Income Earned YTD	Average Daily Balance	Month End Balance
California CLASS	1,486,543.33	0.00	0.00	4,665.32	13,667.78	1,486,693.82	1,491,208.65

Transaction Activity

Transaction Date	Transaction Description	Contributions	Withdrawals	Balance	Transaction Number
03/01/2026	Beginning Balance			1,486,543.33	
03/31/2026	Income Dividend Reinvestment	4,665.32			
03/31/2026	Ending Balance			1,491,208.65	



California CLASS

California CLASS

Date	Dividend Rate	Daily Yield
03/01/2026	0.00000000	3.7375%
03/02/2026	0.000102280	3.7316%
03/03/2026	0.000102317	3.7346%
03/04/2026	0.000102112	3.7271%
03/05/2026	0.000101428	3.7021%
03/06/2026	0.000303507	3.6927%
03/07/2026	0.00000000	3.6927%
03/08/2026	0.00000000	3.6927%
03/09/2026	0.000101129	3.6912%
03/10/2026	0.000100901	3.6829%
03/11/2026	0.000100607	3.6722%
03/12/2026	0.000100650	3.6737%
03/13/2026	0.000301674	3.6704%
03/14/2026	0.00000000	3.6704%
03/15/2026	0.00000000	3.6704%
03/16/2026	0.000101241	3.6953%
03/17/2026	0.000101490	3.7044%
03/18/2026	0.000101180	3.6931%
03/19/2026	0.000100945	3.6845%
03/20/2026	0.000302712	3.6830%
03/21/2026	0.00000000	3.6830%
03/22/2026	0.00000000	3.6830%
03/23/2026	0.000100903	3.6830%
03/24/2026	0.000101005	3.6867%
03/25/2026	0.000101336	3.6988%
03/26/2026	0.000101467	3.7036%
03/27/2026	0.000304509	3.7049%
03/28/2026	0.00000000	3.7049%
03/29/2026	0.00000000	3.7049%
03/30/2026	0.000101308	3.6978%
03/31/2026	0.000101563	3.7071%

Performance results are shown net of all fees and expenses and reflect the reinvestment of dividends and other earnings. Many factors affect performance including changes in market conditions and interest rates and in response to other economic, political, or financial developments. Investment involves risk including the possible loss of principal. No assurance can be given that the performance objectives of a given strategy will be achieved. **Past performance is no guarantee of future results. Any financial and/or investment decision may incur losses.**

Fallbrook Regional Health District

Report #5 - Check Detail

March 2026

DATE	TRANSACTION TYPE	NUM	NAME	AMOUNT
Banc of California - Checking				
03/03/2026	Bill Payment (Check)	15429	T-Mobile	(115.94)
				(115.94)
03/03/2026	Bill Payment (Check)	15419	America's Janitorial Service	(940.00)
				(940.00)
03/03/2026	Bill Payment (Check)	15423	Leslie Salmon	(806.25)
				(806.25)
03/03/2026	Bill Payment (Check)	15421	Juana Diaz	(800.00)
				(800.00)
03/03/2026	Bill Payment (Check)	15424	Portero Services LLC	(2,000.00)
				(2,000.00)
03/03/2026	Bill Payment (Check)	15422	JW Mechanical	(513.50)
				(513.50)
03/03/2026	Bill Payment (Check)	15425	Small Steps Coaching	(300.00)
				(300.00)
03/03/2026	Bill Payment (Check)	15420	Jessalyn Lopez	(17.50)
				(17.50)
03/03/2026	Bill Payment (Check)	15426	Spectrum - Mission	(549.73)
				(549.73)
03/03/2026	Bill Payment (Check)	15427	Spectrum Business-Brandon	(349.85)
				(349.85)
03/03/2026	Bill Payment (Check)	15428	Springston Design LLC	(600.00)
				(600.00)
03/05/2026	Expense		ADP, LLC	(10,798.49)
				(10,798.49)
03/05/2026	Expense		ADP, LLC	(25,553.25)
				(25,553.25)
03/06/2026	Expense		Fallbrook Waste & Recycling - E. Mission	(218.22)
				218.22
03/10/2026	Bill Payment (Check)	15430	24 Hour Elevator Inc.	(945.72)
				(945.72)

Fallbrook Regional Health District

Report #5 - Check Detail

March 2026

DATE	TRANSACTION TYPE	NUM	NAME	AMOUNT
03/10/2026	Bill Payment (Check)	15432	Colantuono, Highsmith & Whatley, PC	(4,103.50) (4,103.50)
03/10/2026	Bill Payment (Check)	15439	Low Voltage	(759.75) (759.75)
03/10/2026	Bill Payment (Check)	15441	Susan Woodward	(1,500.00) (1,500.00)
03/10/2026	Bill Payment (Check)	15433	Columbia Bank-CC-7117	(3,139.80) (3,139.80)
03/10/2026	Bill Payment (Check)	15440	Safe and Sound Security	(75.87) (75.87)
03/10/2026	Bill Payment (Check)	15431	Amazon Capital Services	(131.59) (131.59)
03/10/2026	Bill Payment (Check)	15436	Fallbrook Chamber of Commerce	(25.00) (25.00)
03/10/2026	Bill Payment (Check)	15434	Culligan of Escondido	(69.10) (69.10)
03/10/2026	Bill Payment (Check)	15437	Five Star Bank - CC	(5,705.63) (5,705.63)
03/10/2026	Bill Payment (Check)	15435	Culligan of San Diego	(70.42) (70.42)
03/10/2026	Bill Payment (Check)	15438	Knight Security & Fire Systems	(44.00) (44.00)
03/10/2026	Expense		SDG&E - 6994 - Brandon	(945.27) 945.27
03/10/2026	Expense		SDG&E - 6994 - Brandon	(780.22) 780.22
03/10/2026	Expense		FPUD - 7721-000	(53.05) 53.05
03/10/2026	Expense		FPUD - 7720-001	(194.20) 194.20

Fallbrook Regional Health District

Report #5 - Check Detail

March 2026

DATE	TRANSACTION TYPE	NUM	NAME	AMOUNT
03/10/2026	Expense		FPUD - 7720-003 - E. Mission Rd.	(323.33) 323.33
03/11/2026	Expense		FPUD - 7720-002 - E. Mission Rd.	(53.05) 53.05
03/12/2026	Bill Payment (Check)	15442	Amazon Capital Services	(35.18) (35.18)
03/13/2026	Expense		ADP, LLC	(191.43) 95.72 95.71
03/15/2026	Check	15443	Skinny Gene Project	(4,200.00) 4,200.00
03/17/2026	Bill Payment (Check)	15444	Juana Diaz	(800.00) (800.00)
03/17/2026	Bill Payment (Check)	15446	Diamond Environmental Services	(614.20) (614.20)
03/17/2026	Bill Payment (Check)	15445	Amazon Capital Services	(659.48) (659.48)
03/19/2026	Expense		Iron Mountain	(3,039.21) 3,039.21
03/19/2026	Expense		ADP, LLC	(10,701.97) (10,701.97)
03/19/2026	Expense		ADP, LLC	(24,748.81) (24,748.81)
03/23/2026	Expense		ADP, LLC	(2,759.24) (2,759.24)
03/23/2026	Expense		ADP, LLC	(1,352.22) (1,352.22)
03/23/2026	Expense		American Funds Investment	(3,316.82) (3,316.82)
03/24/2026	Bill Payment (Check)	15459	America's Janitorial Service	(1,233.75)

Fallbrook Regional Health District

Report #5 - Check Detail

March 2026

DATE	TRANSACTION TYPE	NUM	NAME	AMOUNT
				(1,233.75)
03/24/2026	Bill Payment (Check)	15458	Rotary Club of Fallbrook Village	(35.00)
				(35.00)
03/24/2026	Bill Payment (Check)	15457	Juana Diaz	(400.00)
				(400.00)
03/24/2026	Bill Payment (Check)	15456	Diamond Environmental Services	(614.20)
				(614.20)
03/24/2026	Bill Payment (Check)	15455	Amazon Capital Services	(43.05)
				(43.05)
03/24/2026	Bill Payment (Check)	15454	Fowler Pest Control, Inc.	(91.00)
				(91.00)
03/24/2026	Check	15452	VOID	0.00
				0.00
03/24/2026	Check	15451	VOID	0.00
				0.00
03/24/2026	Check	15450	VOID	0.00
				0.00
03/24/2026	Check	15449	VOID	0.00
				0.00
03/24/2026	Check	15448	VOID	0.00
				0.00
03/24/2026	Check	15447	VOID	0.00
				0.00
03/24/2026	Bill Payment (Check)	15453	Classic Handyman Services	(73,234.55)
				(73,234.55)
03/25/2026	Expense	48772357	Konica Minolta	(1,592.55)
				796.28
				796.27
03/27/2026	Expense		ADP, LLC	(156.50)
				78.25
				78.25

Fallbrook Regional Health District

Report #5 - Check Detail

March 2026

DATE	TRANSACTION TYPE	NUM	NAME	AMOUNT
03/31/2026	Expense		American Funds Investment	(2,916.02)
				(2,916.02)



ACCOUNTS PAYABLE

Account Number: XXXX XXXX XXXX 0944

ACCOUNT SUMMARY	
Credit Limit	\$15,000.00
Credit Available	\$9,124.00
Statement Closing Date	March 31, 2026
Days in Billing Cycle	31
Previous Balance	\$5,705.63
- Payments & Credits	\$5,723.89
+ Purchases & Other Charges	\$5,893.86
+ Cash Advances	\$0.00
+ Finance Charges	\$0.00
= New Balance	\$5,875.60
Questions?	Call Cardmember Services 1-855-401-4743
Or Write:	PO Box 332509 Murfreesboro, TN 37133-2509
Or visit:	MyApexCard.com

PAYMENT INFORMATION	
New Balance	\$5,875.60
Minimum Payment Due	\$5,875.60
Payment Due Date	April 25, 2026

Notice: SEE REVERSE SIDE FOR MORE IMPORTANT INFORMATION

TRANSACTIONS

Tran Date	Post Date	Reference Number	Transaction Description	Amount
TOTAL XXXXXXXXXXXX 0944				\$5,705.63-
03/16	03/16	8559325EV00XVB3EW	PAYMENT - THANK YOU	5,705.63-
JUDITH OSWALD				TOTAL XXXXXXXXXXXX 2307 \$1,316.24
02/28	03/01	8271116EQEHM8DDZ5	OPENAI *CHATGPT SUBSCR SAN FRANCISCO CA	60.00
03/01	03/01	5543286EQ6350BPFV	VBS*VONAGE BUSINESS ATLANTA GA	410.77
03/03	03/03	1230202EE02KH7QPD	ADOBE SAN JOSE CA	183.90
03/11	03/11	7536943ENBLNYSETE	THE UPS STORE 3607 FALLBROOK CA	25.72
03/14	03/14	1527021ET00M0R0NA	WP*WWW.AAER-WEB.COM EL CAJON CA	45.00
03/15	03/15	5543286ES5YAVTAWL	WALMART BUSINESS+ BENTONVILLE AR	105.60
03/29	03/29	8271116F9EHM55587	OPENAI *CHATGPT SUBSCR SAN FRANCISCO CA	74.48
03/30	03/30	5543286F963D23T6X	VBS*VONAGE BUSINESS ATLANTA GA	410.77
JASMINE THOMAS				TOTAL XXXXXXXXXXXX 8726 \$1,591.44
02/28	03/01	5754024EBLVN0QXB2	FACEBK *D7GXZDVH42 6505434800 CA	86.22
03/17	03/17	8271116EXEHM8HPQZ	CAPIO CONFERENCE REG CHICO CA	800.00
03/18	03/18	5543286EX5Z63A02D	FACEBK *XRM84F5H42 MENLO PARK CA	173.00
03/18	03/18	8536943EYQWWMGATET	TOWN AND COUNTRY - LOD SAN DIEGO CA	263.46

Transactions continued on next page

Please detach bottom portion and submit with payment using enclosed envelope



Cardmember Services
PO BOX 332509
Murfreesboro TN 37133

ACCOUNTS PAYABLE
FALLBROOK REGIONAL HD
138 S BRANDON RD
FALLBROOK CA 92028-2205



Make Check
Payable to:

Payment Information

Account Number: XXXX XXXX XXXX 0944
Payment Due Date April 25, 2026
New Balance \$5,875.60
Minimum Payment Due \$5,875.60
Past Due Amount \$0.00

Amount Enclosed:

\$

Cardmember Services
PO BOX 306005
Nashville TN 37230-6005



TRANSACTIONS (continued)

Tran Date	Post Date	Reference Number	Transaction Description	Amount
		CHECK-IN 03/17/26	FOLIO #0000133156	
03/24	03/24	8702130F3EHP3XDMT	FALLBROOK* CA FALLBROOK CA	166.00
03/30	03/30	5754024F9LV16Z6H2	FACEBK *AXWY7GMH42 6505434800 CA	102.76
		BIANCA HEYMING	TOTAL XXXXXXXXXXXX 3600 \$72.73	
03/03	03/03	5550080EFKE8QJT5Z	MAJOR MARKETPLACE BONS BONSALL CA	22.66
03/16	03/16	5550080EWKW0GBZ5G	MAJOR MARKETPLACE BONS BONSALL CA	50.07
		RACHEL MASON-RUNNELLS	TOTAL XXXXXXXXXXXX 6849 \$2,358.90	
02/27	03/01	2230379EB04T809PP	82518 - ALADDIN AIRPOR SAN DIEGO CA	46.00
03/11	03/11	5530959EP888LPFPA	SAN DIEGO UNION TRIB-S IRVINE CA	14.00
03/16	03/16	5542135EWJ836DB6T	CALIFORNIA SPECIAL DIS SACRAMENTO CA	890.00
03/16	03/16	5542135EWJ836DB71	CALIFORNIA SPECIAL DIS SACRAMENTO CA	890.00
03/20	03/20	5531020F0BK0BD5J0	MARITZ AT&L*INTLAFP FENTON MO	99.00
03/22	03/22	8271116F2EHMASPRX	VOICEOFSANDIEGO.ORG SAN DIEGO CA	10.53
03/25	03/25	1527021F30152PTLV	HUBSPOT INC. WINCHESTER MA	153.37
03/25	03/25	8211755F5EHM9NP4W	IECC NONPROFITS SAN BERNARDIN CA	125.00
03/27	03/27	7541823F67QBKP8S5	CCI*CONSTANT-CONTACT WALTHAM MA	131.00
		JESSALYN LOPEZ	TOTAL XXXXXXXXXXXX 6498 \$103.17	
03/24	03/24	5554650F3L442X26P	SMARTSIGN BROOKLYN NY	45.39
03/27	03/27	5541734F7TB1YPTNN	AMERICAN 0012329525422 UNITED STATES AZ	57.78
			JESSALYN LOPEZ	
		04/19/26 1	ONTARIO PHOENIX	
		04/19/26 2	PHOENIX SAN ANTONIO	
		04/22/26 3	SAN ANTONIO PHOENIX	
		04/22/26 4	PHOENIX ONTARIO	
		RAQUEL WILLIAMS	TOTAL XXXXXXXXXXXX 2761 \$189.16	
03/11	03/11	5550080EPKNPYQA3B	MAJOR MARKET FALLBROOK FALLBROOK CA	82.94
03/19	03/19	5526352EZKZDWS883	ALBERTSONS #4786 FALLBROOK CA	81.22
03/19	03/19	0514048EZLM8XYAYD	SPROUTS FARMERS MARK MENIFEE CA	25.00
		THERESA GERACITANO	TOTAL XXXXXXXXXXXX 9242 \$243.96	
03/02	03/02	0543684ED8PKVKPY3	PY *TEACHING KITCHEN C BURLINGTON MA	129.00
03/09	03/09	5543286EL5W7SF14A	FBB*WOMANWITHIN REWARD INDIANAPOL CREDIT	18.26-
03/19	03/19	5550036EYKYBZWYKH	WALMART.COM WALMART.COM AR	41.83
03/20	03/20	7536943EZD2P6M8ZH	THE UPS STORE 3607 FALLBROOK CA	28.97
03/20	03/20	7536943EZD2P6M92W	THE UPS STORE 3607 FALLBROOK CA	42.93
03/29	03/29	0514048F8MHE2K7K5	GROCERY OUTLET OF FA FALLBROOK CA	19.49

INTEREST CHARGE CALCULATION

Your **Annual Percentage Rate (APR)** is the annual interest rate on your account

Type of Balance	ANNUAL PERCENTAGE RATE (APR)	Expiration Date	Balance Subject to Interest Rate	Days in Billing Cycle	Interest Charge
Purchases	23.99% (v)	-	\$0.00	31	\$0.00
Cash Advances	21.00% (f)	-	\$0.00	31	\$0.00

(v) = variable (f) = fixed

Fallbrook Regional Health District
Report #7 - Community Development Disbursements
 July 2025 - March 2026

DATE	NUM	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT
Administration					
07/09/2025		County of San Diego Planning Services	CDD - Sitelogic - COUNTY OF SAN DIEGO PL SAN DIEGO CA	S. Brandon Road:S. Brandon Road - Improvements	739.87
01/15/2026	123723	Nasland Engineering		Office Expenses:Maintenance & Repairs	1,350.00
02/11/2026	1006	Classic Handyman Services		Office Expenses:Maintenance & Repairs	9,177.95
02/23/2026			CDD Transfer per board mtg - INCOMING WIRE INCOMING WIRE 0223J4Q5040C000227ORG GEMINI FUND SERVICES LLC;REF	CalTrust - Medium Term Fund	25,000.00
Total for Administration					\$36,267.82
Wellness Center					
08/01/2025	1896	Kuhlman Scott Architecture	Permits and Printing	E. Mission Road:E. Mission Road - Improvements	997.35
08/29/2025	1873	Kuhlman Scott Architecture		E. Mission Road:E. Mission Road - Improvements	22,950.00
10/01/2025		County of San Diego Planning Services	COUNTY OF SAN DIEGO PL SAN DIEGO CA	E. Mission Road:E. Mission Road - Improvements	571.56
11/02/2025	1236	Active Power Solutions	CDD - Relocate underground conduit	Office Expenses:Maintenance & Repairs	250.00
12/03/2025	1636BAR	JW Mechanical		E. Mission Road:E. Mission Road - Improvements	4,215.00
12/03/2025	1636BBRTU1	JW Mechanical		E. Mission Road:E. Mission Road - Improvements	9,530.00
12/03/2025	1636BBRTU2	JW Mechanical		E. Mission Road:E. Mission Road - Improvements	9,530.00
02/03/2026	02032026 Contract	Classic Handyman Services		Construction in Progress	68,555.00
02/11/2026		Diamond Environmental Services	DIAMOND ENVIRONMENTAL SAN MARCOS CA	E. Mission Road:E. Mission Road - Improvements	268.09
02/23/2026	0006784281	Diamond Environmental Services		Office Expenses:Maintenance & Repairs	614.20
03/20/2026	2	Classic Handyman Services	Pay app 2 CHWC CDD Bldg. B Ext. Restrooms	Construction in Progress	73,234.55
03/23/2026	0006843550	Diamond Environmental Services		Office Expenses:Maintenance & Repairs	614.20
03/23/2026	7	SitelogIQ	CHWC - CDD Final payment	E. Mission Road:E. Mission Road - Improvements	4,372.77
03/25/2026	44449	Safe and Sound Security	Development cost for cameras/security to CHWC: CDD	Office Expenses:Software & Website	3,933.07
Total for Wellness Center					\$199,635.79

Fiscal Year 2026.2027 Budget



Embrace Health

Presented to:
Rachel Mason, CEO



Budget Overview for FY2026.2027

Strategic Priorities

The Fallbrook Regional Health District will be prioritizing the establishment of enhanced access to urgent care services, increased availability of specialty medical care, and the expansion of the District's ongoing Lifestyle Change programming.

Main change from FY2025.2026

The Fallbrook Regional Health District will be Demphasizing the provision of Community Health Contract Grants to community partners.



Since the 2015 closure of the Fallbrook Hospital, the Community's number one ask has been for increased access to medical care within the greater Fallbrook area.

A circular inset image showing the exterior of a building with a sign that reads "URGENT CARE" in red, 3D-style letters. The sign is mounted on a light-colored wall above a dark entrance. The image is framed by a green circular border.

URGENT CARE

Assumptions

Revenue:

Following the three-year average, and allowing for the current economic volatility, the property tax revenue has been adjusted to reflect a 5% increase. Taking a conservative position of growth until future housing communities are established.

Expense:

Funding support for clinical services is demonstrated in July through the full year at a value of \$500,000.

Employee health benefits are estimated to rise by 8%

District Direct Care Programming

Projected to increase by 15% from FY25.26

New programming includes more services in Spanish, launch of Mindfulness, expanded heart health & hypertension education, diabetes self management education and extended hours to support more access.



District Staff

FRHD staff salaries will demonstrate an increase of 21%

- -8% in admin
- +29% in CHWC

FRHD staff vacancies

3.2.2026 CAO - not being filled

4.3.2026 Programs Coordinator

- Position restructured:
 - Healthy Living Coordinator
 - Community Programs Coordinator

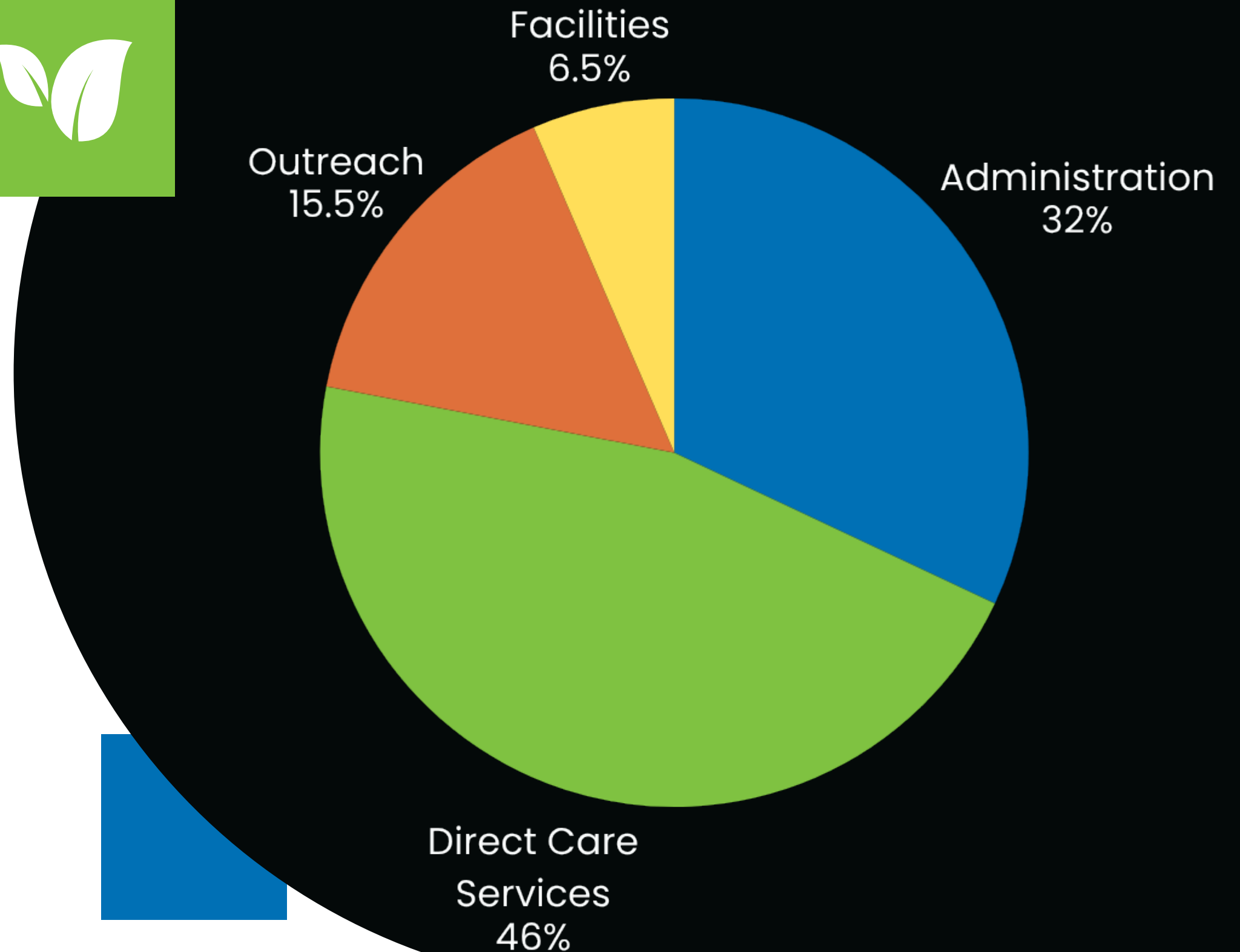
Positions were posted via Indeed, District website, and emailed to distribution list.

93 Applicants, 7 interviewed, 2 hired



Staffing Allocations

Percent of wages by responsibilities



Reserves = \$2,493,713.37

Purpose-Driven Reserves:

- Operating reserves for cash flow stability
- Emergency reserves for natural disasters or unexpected expenses
- Capital reserves for infrastructure replacement or repair

Operating - Percent to Revenue

Percentage of revenue within a fiscal year.

mid-range = 20% (\$560,479.55)

Emergency/Contingency

Unexpected emergencies or public health crises.

Target: =10% of budget (\$289,165.82)

Capital Reserve

Capital improvements for repair & replacement of facilities.

Target: \$925,400

Future Commitments

Contracts for services.

Target: \$718,668



Budget Comparisons - Admin.

Revenue Changes

Overall: -3% decline

- Property Tax Revenue ↓ 3%
- Rental Income ↑ 15% Small but positive offset

Expense Overview

Total Expenses: ↓ 6%

Admin Expenses: ↓ 17%

CHWC Expenses: ↑ 18%

Major shift in spending from Administration → Programs (CHWC)

Administrative Expenses (↓ 17%)

Major Reductions: Community Health Contracts ↓ 175% (~\$725K → \$220K)

Largest single cut: Education & Conferences ↓ 185%

Accounting ↓ 133% Medical Records ↓ 22% Salaries ↓ 8%

Notable Increases

- Health Services & Clinics ↑ 17% (to \$600K)
- Employee Benefits ↑ 26%
- Maintenance & Repairs ↑ 21%

Strong cost containment and restructuring
Reallocation toward direct service delivery
Some fixed/benefit costs rising despite cuts



Budget Comparisons - CHWC

CHWC Expenses (↑ 18%)

Major Increases

- Salaries ↑ 29%
- Employee Benefits ↑ 36%
- Health Services & Clinics ↑ 15%

Reductions

- Education & Conferences ↓ 180%
- Dues & Subscriptions ↓ 111%
- General Office Expenses ↓ 181%

Clear investment in staffing and service capacity
Reduction in non-essential / overhead spending
CHWC is becoming a larger operational focus



Strategic Takeaways

The budget reflects a deliberate shift toward mission-driven spending. Administrative efficiency gains are funding program expansion.

Planned Deficit



Shift in strategic priorities

The District is transitioning from a current - year surplus to a planned deficit, driven by the elimination of grant - funded contract spending and a significant reinvestment into internal CHWC operations and contracted services for clinical care.



The reduction of grant-related expenditures materially strengthens the District's financial position by lowering total expenses and narrowing the projected deficit, though it reflects a strategic shift away from externally supported programming toward more internally managed services.



Captures a strategic shift: The District is moving away from externally funded or pass-through programs. This may be reduce service reach or partnerships previously supported by those grants.





Administrative

Total

	Administrative	Total
INCOME		
1 Property Tax Revenue		2,802,397.75
2 Rental Income-Admin		9,600.00
3 Wellness Center Income/Rental		1,800.00
4 Total for Income		\$1,800.00
5 Gross Profit		\$2,813,797.75
ADMINISTRATION EXPENSES		
6 Advertising & Promotions		7,575.00
7 Auto Expenses		275.00
8 Community Health Contracts		220,000.00
9 Total for Community Health Contracts		\$220,000.00
District Direct Care Services		
10 <i>District Sponsored Events</i>		0.00
11 <i>Health Services & Clinics</i>		600,000.00
12 Total for District Direct Care Services		\$600,000.00
13 Dues & Subscriptions		19,419.36
14 Education & Conferences		22,370.00
15 Equipment Lease		9,740.00
16 General Insurance		16,500.00
17 IT Services		4,200.00
18 Legal & Accounting services		0.00
19 <i>Accounting</i>		18,000.00
20 <i>Independent Audit</i>		16,000.00
21 <i>Election</i>		35,000.00
22 <i>Legal</i>		59,400.00
23 Total for Legal & Accounting services		\$128,400.00
24 Medical Records Expense		35,640.00
25 Meeting Expenses		1,875.00
26 Office Expenses		
27 <i>General Office Expenses</i>		797.28
28 <i>Maintenance & Repairs</i>		35,670.44
29 <i>Office Supplies</i>		4,320.00
30 <i>Postage & Shipping</i>		655.50
31 <i>Software & Website</i>		13,842.66
32 Total for Office Expenses		\$55,285.88
33 Payroll Expenses		0.00
34 <i>Board Stipends</i>		45,000.00
35 <i>Employee Benefits</i>		82,867.20
36 <i>Payroll Processing Fees</i>		2,820.08
37 <i>Payroll Taxes</i>		39,481.17
38 <i>Salaries</i>		564,016.74
39 <i>Retirement</i>		20,420.50
40 <i>Workers Compensation</i>		18,000.00
41 Total for Payroll Expenses		\$772,605.70
42 Utilities		
43 <i>Cell Phones</i>		1,440.00
44 <i>General Utilities</i>		16,200.00
45 <i>Internet/Telephone</i>		8,760.00
46 Total for Utilities		\$26,400.00
47 Total for Expenses-Admin		\$1,920,285.93



COMMUNITY HEALTH & WELLNESS CENTER EXPENSES	
Expenses	0.00
48 Advertising & Promotions	7,900.00
49 Auto Expenses	275.00
50 District Direct Care Services	0.00
51 <i>District Sponsored Events</i>	0.00
52 <i>Health Services & Clinics</i>	241,478.00
53 Total for District Direct Care Services	\$241,478.00
54 Dues & Subscriptions	1,498.00
55 Education & Conferences	10,339.00
56 Equipment Lease	9,740.00
57 General Insurance	16,500.00
58 IT Services	4,200.00
59 Legal & Accounting services	0.00
60 <i>Legal</i>	6,600.00
61 Total for Legal & Accounting services	\$6,600.00
62 Meeting Expenses	1,475.00
63 Office Expenses	0.00
64 <i>General Office Expenses</i>	960.00
65 <i>Maintenance & Repairs</i>	36,670.44
66 <i>Office Supplies</i>	4,800.00
67 <i>Postage & Shipping</i>	300.00
68 <i>Software & Website</i>	\$20,458.42
69 Total for Office Expenses	\$63,188.86
Payroll Expenses	
70 <i>Employee Benefits</i>	112,964.40
71 <i>Payroll Processing Fees</i>	1,911.93
72 <i>Payroll Taxes</i>	26,767.08
73 <i>Salaries</i>	382,386.87
74 <i>Retirement</i>	14,971.61
75 <i>Workers Compensation</i>	18,000.00
76 Total for Payroll Expenses	\$557,001.89
77 Utilities	
78 <i>Cell Phones</i>	960.00
79 <i>General Utilities</i>	24,180.00
80 <i>Internet/Telephone</i>	8,880.00
81 Total for Utilities	\$34,020.00
82 Total for Expenses-CHWC	\$971,372.28
83 Total for Expenses Combined	\$2,891,658.21
84 Net Income	(\$77,860.46)

FY2026.2027 DRAFT BUDGET WITH COMPS
Fallbrook Regional Health District

	Proposed FY26.27	%Δ FY25.26 vs 26.27	FY25.26 BUDGET	FY25.26 ~EYTD	%Δ FY25.26 B vs A	ACTUAL Jul 24-Jun 25	ACTUAL Jul 23-Jun 24
Administrative							
INCOME							
Property Tax Revenue	2,802,397.75	-3%	2,894,708.45	2,826,106.13	-2%	2,661,924.50	2,511,314.04
Rental Income	9,600.00	15%	8,160.00	7,279.29	-11%	7,672.96	2,720.00
Wellness Center Income/Rental	1,800.00	-67%	3,000.00	1,675.00	-44%	2,870.00	1,650.00
Total for Income	\$2,813,797.75	-3%	\$2,905,868.45	\$2,835,060.42	-2%	\$2,672,467.46	\$2,516,159.04
Gross Profit	\$2,813,797.75	-3%	\$ 2,905,868.45	\$2,835,060.42	-2%	\$2,672,467.46	\$2,514,034.04
ADMINISTRATION EXPENSES							
Advertising & Promotions	7,575.00	80%	1,500.00	6,407.77	327%	5,019.63	9,267.80
Auto Expenses	275.00	-470%	1,568.25	3,368.56	115%	1,574.64	1,486.80
Community Health Contracts	220,000.00	-175%	604,995.79	724,995.79	20%	716,477.56	579,513.31
<u>District Direct Care Services</u>							
<i>District Sponsored Events</i>						7,695.89	1,432.91
<i>Health Services & Clinics</i>	600,000.00	17%	500,000.00	0.00	-100%	71,718.26	350,284.68
Services	\$600,000.00	17%	\$500,000.00	0.00	-100%	\$79,414.15	\$351,717.59
Dues & Subscriptions	19,419.36	2%	18,955.00	29,084.21	53%	19,619.62	20,308.97
Education & Conferences	22,370.00	-185%	63,708.01	79,576.40	25%	34,177.66	30,215.39
Equipment Lease	9,740.00	2%	9,555.36	9,671.27	1%	9,861.11	9,864.52
General Insurance	16,500.00	3%	16,020.00	14,885.62	-7%	16,010.16	16,401.93
IT Services	4,200.00	0%	4,200.00	3,600.00	-14%	3,600.00	3,600.00
<u>Legal & Accounting services</u>							
<i>Accounting</i>	18,000.00	-133%	42,000.00	35,333.33	-16%	42,000.00	40,871.25
<i>Independent Audit</i>	16,000.00	-16%	18,500.00	15,500.00	-16%	18,500.00	15,500.00
<i>Election</i>	35,000.00	100%					
<i>Legal</i>	59,400.00	-11%	66,000.00	41,986.00	-36%	24,928.08	36,793.25
services	\$128,400.00	1%	\$126,500.00	\$92,819.33	-27%	\$85,428.08	\$93,164.50
Medical Records Expense	35,640.00	-22%	43,600.00	32,658.91	-25%	45,280.45	\$32,809.01
Meeting Expenses	1,875.00	-36%	2,550.00	3,079.21	21%	3,436.48	\$2,106.00
<u>Office Expenses</u>							
<i>General Office Expenses</i>	797.28	-311%	3,275.00	2,194.20	-33%	7,156.25	\$3,234.40
<i>Maintenance & Repairs</i>	35,670.44	21%	28,245.36	38,537.43	36%	43,412.71	\$27,343.89
<i>Office Supplies</i>	4,320.00	-4%	4,500.00	8,061.35	79%	7,740.14	\$6,170.72
<i>Postage & Shipping</i>	655.50	-65%	1,079.46	882.71	-18%	1,234.93	\$386.70
<i>Software & Website</i>	13,842.66	-20%	16,680.16	13,026.47	-22%	21,035.94	\$13,901.62
Total for Office Expenses	\$55,285.88	3%	\$53,779.98	\$62,702.16	17%	\$80,579.97	\$51,037.33
<u>Payroll Expenses</u>							
<i>Board Stipends</i>	45,000.00	41%	26,460.00	21,388.00	-19%	21,828.50	22,601.25
<i>Employee Benefits</i>	82,867.20	26%	61,370.88	61,882.36	1%	41,920.75	42,016.19
<i>Payroll Processing Fees</i>	2,820.08	24%	2,149.21	2,462.24	15%	3,503.18	1,664.93
<i>Payroll Taxes</i>	39,481.17	-23%	48,679.83	43,180.52	-11%	41,168.13	37,427.15
<i>Salaries</i>	564,016.74	-8%	608,497.84	533,626.81	-12%	492,700.13	445,147.92
<i>Simple IRA Match</i>	20,420.50	11%	18,254.94	11,271.00	-38%	13,033.44	12,634.39
<i>Workers Compensation</i>	18,000.00	0%	18,000.00	2,565.30	-86%	1,245.96	2,774.02
Total for Payroll Expenses	\$772,605.70	-1%	\$783,412.70	\$676,376.22	-14%	\$615,400.09	\$564,265.85
<u>Utilities</u>							
<i>Cell Phones</i>	1,440.00	-67%	2,400.00	2,622.42	9%	2,868.62	2,400.00
<i>General Utilities</i>	16,200.00	5%	15,402.51	13,578.61	-12%	13,028.32	14,524.30
<i>Internet/Telephone</i>	8,760.00	16%	7,320.67	8,147.18	11%	8,122.48	8,334.04
Total for Utilities	\$26,400.00	5%	\$25,123.18	\$24,348.21	-3%	\$25,744.42	\$28,520.84
Total for Expenses-Admin	\$1,920,285.93	-17%	\$2,255,468.27	\$1,763,573.65	-22%	\$1,742,376.64	\$1,639,263.63

	Proposed FY26.27	%Δ FY25.26 vs 26.27	FY25.26 BUDGET	FY25.26 ~EYTD	%Δ FY25.26 B vs A	ACTUAL Jul 24-Jun 25	ACTUAL Jul 23-Jun 24
COMMUNITY HEALTH & WELLNESS CENTER EXPENSES							
Expenses							
Advertising & Promotions	7,900.00	-39%	11,000.00	11,566.42	5%	7,949.56	7,858.52
Auto Expenses	275.00	-227%	900.00	257.80	-71%	881.92	
<u>District Direct Care Services</u>							
<i>District Sponsored Events</i>	0.00		10,000.00	33.82	-100%	1,742.61	877.51
<i>Health Services & Clinics</i>	241,478.00	15%	206,140.00	169,614.00	-18%	89,955.12	46,140.81
Services	\$241,478.00	10%	\$216,140.00	\$169,647.82	-22%	\$91,697.73	\$47,018.32
Dues & Subscriptions	1,498.00	-111%	3,155.00	1,710.00	-46%	873.53	763.00
Education & Conferences	10,339.00	-180%	28,956.65	22,657.00	-22%	18,284.39	1,449.89
Equipment Lease	9,740.00	2%	9,555.24	9,671.20	1%	9,629.16	4,777.62
General Insurance	16,500.00	3%	16,020.00	16,406.80	2%	16,010.13	8,146.74
IT Services	4,200.00	0%	4,200.00	3,600.00	-14%	3,600.00	2,200.00
<u>Legal & Accounting services</u>							
<i>Legal</i>	6,600.00	100%		5,274.12		626.42	4,616.75
services	\$6,600.00	100%		5,274.12		\$626.42	\$4,616.75
Meeting Expenses	1,475.00	59%	600.00	1,254.81	109%	538.18	317.78
<u>Office Expenses</u>							
<i>General Office Expenses</i>	960.00	-181%	2,700.00	1,053.63	-61%	5,659.70	2,304.72
<i>Maintenance & Repairs</i>	36,670.44	-2%	37,499.00	39,678.59	6%	33,294.13	53,566.65
<i>Office Supplies</i>	4,800.00	0%	4,800.00	3,303.09	-31%	6,260.04	10,594.41
<i>Postage & Shipping</i>	300.00	62%	115.00	0.00	-100%	22.41	57.90
<i>Software & Website</i>	20,458.42	7%	19,016.00	33,544.00	76%	6,041.42	5,374.95
Total for Office Expenses	\$63,188.86	-1%	\$64,130.00	\$77,579.31	21%	\$55,804.90	\$75,699.16
<u>Payroll Expenses</u>							
<i>Employee Benefits</i>	112,964.40	36%	72,000.00	\$88,666.60	23%	63,297.79	55,036.92
<i>Payroll Processing Fees</i>	1,911.93	25%	1,432.81	\$1,815.46	27%	864.36	1,664.94
<i>Payroll Taxes</i>	26,767.08	20%	21,525.62	\$20,546.00	-5%	20,467.68	19,250.71
<i>Salaries</i>	382,386.87	29%	270,168.52	\$266,595.60	-1%	267,433.62	259,804.28
<i>Simple IRA Match</i>	14,971.61	-104%	30,476.33	\$18,781.00	-38%	7,113.48	6,774.81
<i>Workers Compensation</i>	18,000.00	1%	17,880.00	\$1,840.00	-90%	2,286.96	1,865.52
Total for Payroll Expenses	\$557,001.89	26%	\$413,483.28	\$398,244.66	-4%	\$361,463.89	\$344,397.18
<u>Utilities</u>							
<i>Cell Phones</i>	960.00	-88%	1,800.00	\$1,947.85	8%	2,293.62	1,800.00
<i>General Utilities</i>	24,180.00	-1%	24,400.00	\$20,697.43	-15%	21,514.19	18,696.64
<i>Internet/Telephone</i>	8,880.00	29%	6,300.00	\$8,791.90	40%	6,703.02	6,689.96
Total for Utilities	\$34,020.00	4%	\$32,500.00	\$31,437.18	-3%	\$30,510.83	\$27,186.60
Total for Expenses-CHWC	\$971,372.28	18%	\$800,640.17	\$695,262.12	-13%	\$599,864.12	\$570,263.96
Total for Expenses Combined	\$2,891,658.21	-6%	\$3,056,108.44	\$2,458,835.77	-20%	\$2,342,240.76	\$2,209,527.59
Net Income	(\$77,860.46)	-93%	\$ (150,239.99)	\$376,224.65	-350%	\$330,731.91	\$306,631.45

FY26.27 DRAFT BUDGET - ASSUMPTIONS

Fallbrook Regional Health District

Admin Property Tax income 5% increase over 3 year avg

Health Services & Clinics

Assumes \$500k support for clinical care

Assumes \$100k for NCFPD

CHC Grants

Assumes \$200k for grants

Employee Retirement - new expense for transisiotn from SIMPLE to 401k in Jan 2027

Employee health benefits increase 8% for 2027

DDC=District Direct Care

MOUs

<u>Vendor name</u>	<u>Grant Agreement #</u>	<u>Annual funding amou</u>	<u>Payment schedule</u>	<u>Terminates</u>
WC Fallbrook Land Conservancy	2025-2	\$ 3,000.00	Q: July, Nov, Feb, May	7/1/2027
WC Hospice of the Valleys	2025-1	\$ 9,108.00	Q: July, Nov, Feb, May	7/1/2027
WC Michelle's Place	2024-1	\$ 42,500.00	Biannual: July, Jan	6/30/2026
WC Palomar Family Counseling Services	2023-1, 2025-3	\$ 56,160.00	Q: July, Nov, Feb, May	7/1/2027
WC Skinny Gene Project	2023	\$ 50,400.00	monthly	7/31/2027
Admin North County Fire Protection District	2024-2	\$ 200,000.00	annual, upon receipt	6/30/2026
	to renew for 26.27 at \$100,000			6/30/2027

CHWC Programming - Estimated

Program	Fiscal Year Total
Hospice of the Valleys	\$9,108.00
Michelle's Place	\$42,499.92
Palomar Family Counseling	\$56,160.00
JMF Skinny Genes Project	\$49,999.92
Fallbrook Land Conservancy	\$3,000.00
FRHD Yoga	\$12,240.00
MHFA	\$1,200.00
DSME- English	\$2,400.00
DSME- Spanish	\$2,400.00
Self- Sabotage	\$1,400.00
Saturday programming- English	\$1,200.00
Saturday programming-Spanish	\$1,200.00
Loteria	\$1,200.00
Nutrition- English	\$3,500.00
Nutrition- Spanish	\$5,250.00
Health Screenings	\$3,120.00
Mindfulness- English	\$4,900.00
Mindfulness- Spanish	\$4,900.00
Hypertension/Heart Health- English	\$5,600.00
Hypertension/Heart Health - Spanish	\$5,600.00
CPR- English	\$1,800.00
CPR- Spanish	\$1,800.00
Financial Literacy	\$3,000.00
Chair Yoga -Spanish	\$3,000.00
Art Therapy	\$8,400.00
Program Supplies & Materials	\$600.00
Family Fitness Program	\$3,000.00
TOTAL	\$238,477.84

FRHD Employee Vacancies - FY 2026-2026

<u>Title</u>	<u>Vacancy Date</u>	<u>Job Posting Date</u>	<u>Listings</u>	<u>New Hire date</u>	<u>Candidates Interviewed</u>
Chief Administrative Officer	3/20/2026		not rehiring at this time		
Programs Coordinator	4/3/2026		position reorganized		
Healthy Living Coordinator	new	3/31/2026	Indeed, FRHD website, email to community	4/17/2026	7
Community Programs Coordinator	new	3/31/2026	Indeed, FRHD website, email to community	4/17/2026	7

FY2026-2027 DRAFT BUDGET - RESERVES

Fallbrook Regional Health District

Purpose-Driven Reserves:

Operating reserves for cash flow stability

Emergency reserves for natural disasters or unexpected expenses

Capital reserves for infrastructure replacement or repair

Percent of Revenue: A percentage of revenue within a fiscal year.

mid-range: 20% of revenue = \$ 560,479.55

Emergency / Contingency Reserve: To address unexpected emergencies or public health crises (e.g., natural disasters, infrastructure failure, or pandemics).

Target: Equal to 10% of the total annual budget (w/o CHC-Grants)

10% = \$289,165.82

Capital Reserve: To support capital improvements or the repair and replacement of FRHD facilities.

Target: District's Capital Improvement Plan (CIP) or facilities management forecast.

Admin - Elevator Pit repair \$ 10,400.00 assumes a 260sqft @\$40 per sqft

CHWC - Teaching Kitchen \$ 875,000.00

CHWC - Bldg C \$ 40,000.00

total \$ 925,400.00

Future commitments

Contracts for services \$ 218,668.00

~Clinical Services support \$ 500,000.00

total \$ 718,668.00

Total Reserves for FY 26.27 \$ 2,493,713.37

Financial Reserve Policy FY:26.27

Purpose

This policy establishes the framework for maintaining adequate financial reserves to ensure the Fallbrook Regional Health District (District) can sustain operations, fulfill its mission, and respond effectively to unforeseen events. Reserves promote long-term fiscal health, community trust, and continued support of local health initiatives.

1. Operating Reserve

Purpose: To support uninterrupted operations, including administrative functions and program management.

- Target: Maintain reserves equal to 20% or of expected revenue (\$560,479.55); with a minimum of 17% and a maximum of 25%.
- Use: To cover temporary cash flow issues, unexpected revenue delays, or short-term operational needs.
- Replenishment: Develop a plan to restore the reserve within 2 fiscal years if it falls below the target.

2. Emergency / Contingency Reserve

Purpose: To address unexpected emergencies or public health crises (e.g., natural disasters, infrastructure failure, or pandemics).

- Target: Equal to 10% of the total annual budget (\$289,165.82); to include administrative and program funding. However, would exclude the inclusion of Community Health Contract Grants and funding for the North County Fire Protection District.
- Use: Authorized by the Board of Directors during declared emergencies or critical community health needs.
- Replenishment: A restoration plan will be developed within 90 days of use, with the goal to replenish within 3–5 years.

3. Capital Reserve

Purpose: To support capital improvements or the repair and replacement of FRHD facilities.

- Target: Based on the District's Capital Improvement Plan (CIP) or facilities management forecast. For fiscal year 26.27, \$925,400.00.
- Use: For approved capital projects, maintenance, or facility upgrades.
- Replenishment: Funded annually based on CIP priorities and facility assessments.

4. Policy Review and Governance

- The reserve policy will be reviewed annually by the Board of Directors during the budget process.
- Any use of reserves outside of budgeted allocations requires Board approval.
- Adjustments to reserve targets or structure must be adopted by the Board via resolution.

RESOLUTION NO. 476

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE FALLBROOK
REGIONAL HEALTH DISTRICT APPROVING THE INVESTMENT
POLICY FOR FISCAL YEAR 2026-2027**

WHEREAS, the Fallbrook Regional Health District (“District”) is a local agency organized and existing pursuant to the California Healthcare District Law (Health & Safety Code Sections 32000, et seq.);

WHEREAS, the Board of Directors may approve and adopt an Investment Policy;
and

WHEREAS, the Investment Policy must be reviewed and adopted annually at a public meeting.

NOW, THEREFORE, the Governing Board of the Fallbrook Regional Health District hereby resolves to adopt the following Investment Policy:

Section 1 - General Provisions and Objectives

District funds not required for immediate expenditure will be invested in compliance with this policy and the provisions of California Government Code Sections 53600, et seq. Criteria for selecting investments and the absolute order of priority are safety, liquidity, and yield. Investments will be made in a range of instruments and maturity dates to ensure diversification and liquidity of assets in an emergency or when a large cash outlay is necessary. In accordance with California Government Code Section 53607, the authority to invest or reinvest the funds of the District is retained by the Board, with the advice of the Finance Committee.

Section 2 – Prudent Investor Standard

All participants in the investment process shall recognize that the investment portfolio is subject to the prudent investor standard as set forth in California Government Code Section 53600.3 and to public review and evaluation and shall seek to act responsibly as fiduciaries of the public trust. Investments shall be made with the exercise of that degree of judgment and care under circumstances then prevailing which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation but for investment, considering the preservation of capital, the cash flow needs of the District as well as the income to be derived. In a diversified portfolio, occasional measured losses may be inevitable and must be considered within the context of the overall portfolio’s return and the cash flow requirements of the District.

Section 3 – Credit Risk

A. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligation. Concentration of credit risk is the risk of loss attributed to the

magnitude of a District's investment in a single issuer. All participants in the investment process shall consider aversion to concentration of credit risk by:

1. Limiting investment purchases to those types and amounts permissible by California Government Code § 53601 and Section 6 of this Resolution, including:
 - a. Bonds issued by the Fallbrook Regional Health District or by any department, board, agency or authority created by the District.
 - b. United States Treasury Bills, Notes & Bonds or Certificates of indebtedness.
 - c. Registered state warrants or treasury notes or bonds issued by the State of California
 - d. Bonds, notes, warrants or other evidence of debt issued by a local agency within the State of California, including pooled investment accounts sponsored by the State of California, County Treasurers, other local agencies or Joint Powers Agencies.
 - e. Obligations issued by Agencies or Instrumentality of the US Government.
 - f. Bankers Acceptances with a term not to exceed 270 days. Not more than 40% of funds invested can be invested in Bankers Acceptances and no more than 30% of invested funds can be invested in the bankers' acceptances of any single commercial bank.
 - g. Prime Commercial Paper of U S Corporations with assets greater than \$500 million with a term not to exceed 180 days and the highest ranking issued by Moody's Investors Service or Standard & Poor's Corp. Purchases of eligible commercial paper may not represent more than 10% of the outstanding papers of an issuing Corporation. Commercial paper cannot exceed 15% of total invested funds, provided, that if the average maturity of all Commercial paper does not exceed 31 days, up to 30% of invested funds can be invested in Commercial paper.
 - h. Negotiable Certificates of Deposit issued by federally or state-chartered banks or associations. Not more than 30% of the funds invested can be invested in certificates of deposit.
 - i. Repurchase/Reverse Repurchase Agreements of any securities authorized by this Section. Securities purchased under these agreements shall be no less than 102% of market value. (See special limits in GC 653601 (i).
 - j. Medium term notes (not to exceed 5 years) of U S corporations rated "A" or better by Moody's or S&P. Not more than 30% of the funds invested can be invested in medium term notes.
 - k. Share of beneficial interest issued by diversified management companies (Money Market Mutual Funds) investing in the securities and obligations authorized by GC 653601. Such Funds must carry the highest rating of at least two . of the three largest national rating agencies. Not more than 10% of the funds invested can be invested in Money Market Mutual

Funds.

- I. Funds held under the terms of a Trust Indenture or other contract or agreement may be invested according to the provisions of those indentures or agreements.
 - m. Collateralized bank deposits with a perfected security interest in accordance with the Uniform Commercial Code (UCC) or applicable federal security regulations.
 - n. Any mortgage pass-through security, collateralized mortgage obligation, mortgage backed or other pay-through bond, equipment lease-backed certificate, consumer receivable pass-through certificate or consumer receivable backed bond of a maximum maturity of five years. Securities in this category must be rated AA or better by a nationally recognized rating service. Not more than 30% of the funds invested may be invested in this category of securities.
 - o. Any other investment security authorized under the provisions of GC 653601.
2. Investing no more than twenty-five percent (25%) of the portfolio with one issuer, except as noted in §6 below; and
 3. If pursuing a rated investment, investing only in investments with an AA+/A1 or better rating from Standard and Poor's Corporation and AA1/P2 or better from Moody's Investors Service Inc. at the time of purchase.

B. Custodial credit risk is the risk that the District will not be able to recover deposits or the value an investment or collateral securities that are in the possession of an outside party. All participants in the investment process shall consider aversion to custodial credit risk by:

1. Investing no more than twenty-five percent (25%) in the portfolio with one financial institution, with the exception of a Local Government Investment Pool (LGIP), the US Treasury, and funds advanced or in trustee accounts for project construction; and
2. If pursuing a deposit, ensuring that all deposits are fully collateralized as required by California Government Code Section 53652, or are insured by the Federal Deposit Insurance Corporation or National Credit Union Administration, and the "Contract for Deposit of Monies" will indicate the type and amount of collateral.

Section 4 – Interest Rate Risk

The risk that changes in interest rates will adversely affect the fair value of an investment. All participants in the investment process shall consider aversion to interest

rate risk by limiting the term remaining to maturity on purchased investments to five years, unless a longer term is permissible within the California Government Code and specifically approved by the Board prior to purchase.

Section 5 - Ethics and Conflict of Interest.

All participants in the investment process seek to act responsibly as custodians of the public trust. All officials, officers, and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair his/her ability to make impartial investment recommendations and decisions. All officials, officers, and employees involved in the investment process shall adhere to the District's Conflict of Interest Code, which is updated biennially by the Board.

Section 6 – Permissible Investments

The permissible investments are as stated in the California Government Code 53600 et seq.

Pursuant to the provisions of California Government Code Section 53601.1, no investment will be made in financial futures or financial option contracts without the prior approval of the Board of Directors. Investments permitted by the California Government Code, but not by this policy, will be made only with prior approval of the Board of Directors.

A thorough investigation of any pool or fund is required prior to investing, and on a continual basis. The purpose of this investigation is to determine the suitability of a pool or fund and evaluate the risk of placing funds with that pool or fund. The investigation shall, at a minimum, obtain the following information:

A description of interest calculations and how it is distributed, and how gains and losses are distributed;

A description of who may invest in the program, how often, what size deposits and withdrawals are permitted;

A schedule for receiving statements and portfolio listings;

A description of the pool/fund reserves or retained earnings, or whether all income after expenses is distributed to participants; and

A fee schedule which discloses when and how fees are assessed.

Section 7 – Reporting

Pursuant to California Government Code Sections 53646(b) and 53646(d), a

monthly report shall be submitted to the Board of Directors within thirty (30) days following the end of the month covered by the report for review. The report shall include the type of investment, issuer, purchase and maturity dates, rate of interest, dollar amount invested, fund, current market value, and percentage of portfolio. The report shall also state compliance of the portfolio to the statement of the investment policy, or the manner in which the portfolio is not in compliance. The report shall include a statement regarding the ability of the District to meet its expenditure requirements for the next six (6) months.

Section 8 – Finance Committee’s Responsibilities.

The Finance Committee is responsible for the review of budgetary, financial and investment matters related to the District including the annual audit and review of District investment and appraisal of market conditions relating to the prudent investment of District funds. The Finance Committee shall establish and maintain a system of internal controls to be examined and monitored by the District’s independent auditor.

PASSED AND ADOPTED by the Board of Directors of the Fallbrook Regional Health District at a regular meeting held on this 13th day of May 2026, by the following roll call vote:

AYES: _____

NOES: _____

ABSTAIN: _____

ABSENT: _____

Jennifer Jeffries, Chair
Board of Directors
Fallbrook Regional Health District

ATTEST:

Anabel Canseco, Secretary
Board of Directors
Fallbrook Regional Health District